

**Reference Number:** FOI202122311  
**From:** Private Individual  
**Date:** 20 October 2021  
**Subject:** Insourcing/outsourcing

Q1 Do you insource clinical services and if so, which ones?

A1 No

Q2 Do you have any current contracts in place with a company for these insourced services, and if so which services?

A2 Information not held – not applicable as per A1 above

Q3 How much have you spent on insourcing clinical services per annum for the past 3 years?

A3 Information not held – not applicable as per A1 above

Q4 Do you outsource clinical services and if so, which ones?

A4 No

Q5 Do you have any current contracts in place with a company for these outsourced services, and if so which services?

A5 Information not held – not applicable as per A4 above

Q6 How much have you spent on outsourcing clinical services per annum for the past 3 years?

A6 Information not held – not applicable as per A4 above