

**Reference Number:** FOI202223/070  
**From:** Press/Media  
**Date:** 12 May 2022  
**Subject:** Cost Improvement Programme delivered for 2021-2022 and to be delivered for 2022-2023

As we are updating our database we are trying to seek the figures for the Cost Improvement Programme that were delivered for 2021-2022 and to be delivered for 2022-2023. Please provide a response for the below questions:

Q1 Total Cost Improvement Plan (£ millions) 2021-22

A1 £7.4m

Q2 Total Cost Improvement Plan as a proportion of controllable operating expenditure (%) 2021-22 (excluding PFI costs, for example)

A2 2.3%

Q3 Total Cost Improvement Plan (£ millions) 2022-23

A3 £14.5m

Q4 Total Cost Improvement Plan as a proportion of controllable operating expenditure (%) 2022-23 (excluding PFI costs, for example)

A4 4%